GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26				2026/27			2027/28			2028/29	2029/30
		Actual Costs £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Final Capital Strategy £	Final Capital Strategy £
	General Fund - Schemes												
	Environment & Leisure	2,940,942	4,538,054	4,538,054	0	5,240,361	5,925,361	685,000	3,070,000	3,070,000	0	1,823,000	2,317,000
	Land, Development & Neighbourhood Regeneration	173,331	2,900,000	2,900,000	0	17,178,819	17,178,819	0	2,750,000	2,750,000	0	2,750,000	0
	Estates	272,652	1,131,609	1,131,609	0	2,046,066	2,046,066	0	0	0	0	0	0
	Technology	81,539	205,498	205,498	0	138,518	138,518	0	78,960	78,960	0	78,960	0
	Regeneration	14,342,314	20,097,388	20,097,388	0	21,214,521	21,214,520	(0)	24,713,593	24,713,593	0	2,434,295	0
	Planning & Regulation	310,445	809,095	809,095	0	332,500	557,500	225,000	55,000	55,000	0	45,000	0
	Deferred Works Reserve	0	149,073	149,073	0	400,000	400,000	0	250,000	250,000	0	0	0
	Total Schemes	**18,121,222**	**29,830,717**	**29,830,717**	**0**	**46,550,785**	**47,460,784**	**910,000**	**30,917,553**	**30,917,553**	**0**	**7,131,255**	**2,317,000**
	General Fund -Resources												
BG902	Capital Receipts		4,382,860	4,382,860	0	5,604,926	5,604,926	(0)	1,942,960	1,942,960	0	330,000	900,000
	SG1 Receipts		823,000	823,000	0			0	0	0	0	0	0
BG905	Ringfenced receipts		257,467	257,467	0	3,593,625	3,593,625	0	17,595,922	17,595,922	0	1,524,867	0
BG904	Towns Fund		10,717,158	9,584,302	(1,132,856)	12,207,653	12,760,508	552,856	0	580,000	580,000		0
BG904	Other Grants and other contributions		2,469,012	2,469,012	0	7,734,000	7,734,000	0	23,000	23,000	0	28,000	5,000
BG862	S106		339,563	1,472,418	1,132,856	606,856	84,000	(522,856)	0	0	0	0	0
BG904	Contractors Deposits		54,644	54,644	0	0	0	0	0	0	0	0	0
BG936	Priorities – Strategic CIL		0	0	0	4,824,422	4,824,422	0	1,137,671	1,137,671	0	909,429	0
BG937	Local – Neighbourhood CIL		109,375	109,375	0	132,500	327,500	195,000	0	0	0	0	0
BG903	Capital Reserve (Housing Receipts)		116,014	116,014	0	263,019	263,019	0	0	0	0	0	0
-	RCCO		944,819	944,819	0	1,464,968	2,149,968	685,000	1,273,082	1,273,082	0	1,268,592	31,143
VAR	Revenue Reserves		180,273	180,273	0	41,503	41,503	0	0	0	0	0	0
BG916	Capital Reserve (Revenue Savings)		0	0	0	75,281	75,281	0	105,000	105,000	0	133,960	0
	EPR					500,000	500,000	0			0		
-	Prudential Borrowing Approved		97,000	97,000	0	3,585,001	3,585,001	0	8,839,918	8,259,918	(580,000)	2,936,408	1,380,857
-	Short Term borrowing and funded from private sale		9,339,533	9,339,533	0	5,917,031	5,917,031	0	0	0	0	0	
	Total Resources (General Fund)		**29,830,717**	**29,830,717**	**0**	**46,550,785**	**47,460,785**	**910,000**	**30,917,553**	**30,917,553**	**0**	**7,131,255**	**2,317,000**

GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26				2026/27			2027/28			2028/29	2029/30
		Actual Costs £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Final Capital Strategy £	Final Capital Strategy £
	Environment & Leisure												
	Parks & Open Spaces												
KC218	Hertford Road Play Area (S106 Funded)	0	0	0	0	25,000	25,000	0	0	0	0	0	0
KC256	Valley School Playzone (s106)	0	73,000	73,000	0	29,000	29,000	0	0	0	0	0	0
KE494	Green Space Access Infrastructure	0	52,024	52,024	0	0	0	0	0	0	0	0	0
KE542	Flat block waste management infrastructure	21,937	18,730	18,730	0	0	0	0	0	0	0	0	0
KE543	Shrub bed programme	5,492	46,779	46,779	0	0	0	0	0	0	0	0	0
KE911	Play Area Improvement Programme	0	96,602	96,602	0	0	0	0	0	0	0	0	0
KE916	Peartree skate park	64,791	96,663	96,663	0	0	0	0	0	0	0	0	0
KG002	Garages (GIP)	103,064	29,870	29,870	0	0	0	0	0	0	0	0	0
KG039	Garages (GIP) 10 year plan (£250k/annum)	180,563	125,000	125,000	0	383,000	383,000	0	266,000	266,000	0	274,000	282,000
KG040	Garages asbestos roof capital works	0	0	0	0	1,186,000	1,186,000	0	620,000	620,000	0	639,000	2,035,000
	Community & Neighbourhoods												
KC232	SALC and the Swim Centre Urgent and H&S Works includes roof	31,502	53,181	53,181	0	0	0	0	0	0	0	0	0
KC242	SLL Leisure management - end of contract capital provision	10,555	0	0	0	0	0	0	0	0	0	0	0
KC237	Fire stopping works at SALC	0	177,819	177,819	0	120,000	120,000	0	0	0	0	0	0
KC238	Lift replacement at SALC	153,124	177,000	177,000	0	0	0	0	0	0	0	0	0
KC252	Lift procurement at SALC	1,850	0	0	0	0	0	0	0	0	0	0	0
KC240	Replacement Camera programme	6,072	15,052	15,052	0	0	0	0	0	0	0	0	0
KC052	Shephalbury Park	3,950	10,600	10,600	0	0	0	0	0	0	0	0	0
KE917	Ridlins Athletics Facility (boilers)	11,366	80,000	80,000	0	0	0	0	0	0	0	0	0
KC245	Toilets at TVP	0	31,887	31,887	0	0	0	0	0	0	0	0	0
KC246	Aqua Park - Rubber crumb surface replacement	0	0	0	0	35,000	35,000	0	0	0	0	0	0
KC247	Lighting of clock tower - permanent install	60,000	60,000	60,000	0	0	0	0	0	0	0	0	0
KC253	Sailing Centre	2,900	5,052	5,052	0	0	0	0	0	0	0	0	0
KE118	Lighting Desk SALC - Equipmt & Tools	8,588	215,000	215,000	0	0	0	0	0	0	0	0	0
KE606	Operational Plant	110,229	105,000	105,000	0	0	0	0	0	0	0	0	0
KE604	CCTV Upgrade	302,157	159,900	159,900	0	0	0	0	0	0	0	0	0
KE611	New pumps/aerators to FVP lakes	0	12,000	12,000	0	0	0	0	0	0	0	0	0
KC903	Golf course works	5,948	60,000	60,000	0	0	0	0	0	0	0	0	0
	Padel Courts	0	10,000	10,000	0	0	0	0	0	0	0	0	0
KC210	Riddlins Track Works	35,312	0	0	0	0	0	0	0	0	0	0	0
Growth	Growth bids	0	0	0	0	465,000	465,000	0	1,500,000	1,500,000	0	145,000	0
Growth	Growth bids					70,000	70,000	0	40,000	40,000	0	30,000	0
	Vehicles,Plant,Equipment							0			0		
Various	**Vehicle/Plant replacement Programme**	**1,815,900**	**2,060,295**	**2,060,295**	**0**	**953,204**	**953,204**	0	**0**	**0**	0	**0**	**0**
KE925	Repair closed church wall St Nicholas church	600	600	600	0	25,157	25,157	0	0	0	0	0	0
KE609	Fuel pumps at Cavendish Road fuel station.	0	30,000	30,000	0	0	0	0	0	0	0	0	0
KE609	Replacement work Cavendish Road fuel station - manhole covers	0	17,000	17,000	0	0	0	0	0	0	0	0	0
KE952	Flat block recycling (EPR & grant funded)	5,042	719,000	719,000	0	0	460,000	460,000	0	0	0	0	0
New	Replacement Bins (EPR) - Houshold and Public	0	0		0	0	225,000	225,000	0	0	0	0	0
Growth	Growth Bids	0	0	0	0	1,609,000	1,609,000	0	544,000	544,000	0	685,000	0
Growth	Growth Bids	0	0	0	0	340,000	340,000	0	100,000	100,000	0	50,000	0
	Total Environment & Leisure	**2,940,942**	**4,538,054**	**4,538,054**	**0**	**5,240,361**	**5,925,361**	**685,000**	**3,070,000**	**3,070,000**	**0**	**1,823,000**	**2,317,000**

GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26 Actual Costs £	2025/26 Draft Capital Strategy £	2025/26 Final Capital Strategy £	2025/26 Variance £	2026/27 Draft Capital Strategy £	2026/27 Final Capital Strategy £	2026/27 Variance £	2027/28 Draft Capital Strategy £	2027/28 Final Capital Strategy £	2027/28 Variance £	2028/29 Final Capital Strategy £	2029/30 Final Capital Strategy £
	Land, Development & Neighbourhood Regeneration												
KG035	Kenilworth - Community Centre	0	0	0	0	1,211,538	1,211,538	0	0	0	0	0	0
KG042	The Oval (Redevelopment)	0	1,400,000	1,400,000	0	7,600,000	7,600,000	0	2,750,000	2,750,000	0	2,750,000	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	173,331	1,500,000	1,500,000	0	5,917,031	5,917,031	0	0	0	0	0	0
Various	**Housing Development Schemes (Joint GF/HRA)**	**173,331**	**2,900,000**	**2,900,000**	**0**	**14,728,569**	**14,728,569**	**0**	**2,750,000**	**2,750,000**	**0**	**2,750,000**	**0**
KG038	Marshgate Wholly Owned Housing Development Company (WOC)	0	0	0	0	2,450,250	2,450,250	0	0	0	0	0	0
	Total Land, Development & Neighbourhood Regeneration	**173,331**	**2,900,000**	**2,900,000**	**0**	**17,178,819**	**17,178,819**	**0**	**2,750,000**	**2,750,000**	**0**	**2,750,000**	**0**
	Estates												
KE527	Depots: Planned Preventative Works (reroof) - constuct roof over refuse bay	6,274	22,960	22,960	0	0	0	0	0	0	0	0	0
KE529	Community Centres Urgent and H&S Works	2,046	3,970	3,970	0	0	0	0	0	0	0	0	0
KE536	Multi Storey Car Park - Installation of emergency lighting	107,509	200,299	200,299	0	5,000	5,000	0	0	0	0	0	0
KE927	Thermal Image Cameras	0	2,109	2,109	0	0	0	0	0	0	0	0	0
KE928	Health and Safety Works – Cavendish Depot	11,513	29,862	29,862	0	670,024	670,024	0	0	0	0	0	0
KR110	Daneshill Accomodation improvements	13,752											
KR150	Vacant Premises	10,490	36,208	36,208	0	0	0	0				0	0
KR151	Daneshill: Urgent and H&S Works	3,709	48,951	48,951	0	0	0	0	0	0	0	0	0
KR152	BTC 2019/20 Backlog H&S Works	3,123	0	0	0	0	0	0	0	0	0	0	0
KR153	BTC Urgent and H&S Works	1,692	0	0	0	0	0	0	0	0	0	0	0
KR154	BTC Planned Works (combined)	61,071	248,565	248,565	0	216,000	216,000	0	0	0	0	0	0
KR155	EPC Surveys	1,084	8,251	8,251	0	69,508	69,508	0	0	0	0	0	0
KR156	EPC remedials	0	0	0	0	209,710	209,710	0	0	0	0	0	0
KR182	EV Cavendish	0	300,000	300,000	0	0	0	0	0	0	0	0	0
KR179	Daneshill House boilers	0	100,000	100,000	0	0	0	0	0	0	0	0	0
KR180	Fry Road Nursery	0	0	0	0	80,000	80,000	0	0	0	0	0	0
KR181	All buildings across corporate estate	0	10,000	10,000	0	15,000	15,000	0	0	0	0	0	0
KR171	Burwell Road shops - Reroofing,	0	0	0	0	267,167	267,167	0	0	0	0	0	0
KR173	Commercial - shop units roof works	3,425	3,424	3,424	0	0	0	0	0	0	0	0	0
KR174	Commericial properties - General refurbishment	20,784	10,535	10,535	0	0	0	0	0	0	0	0	0
KR176	King George V Pavilion - Works to existing Fascia boards	20,461	20,461	20,461	0	0	0	0	0	0	0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	5,720	86,014	86,014	0	273,657	273,657	0	0	0	0	0	0
Growth	Growth Bids	0	0	0	0	240,000	240,000	0	0	0	0	0	0
	Total Estates	**272,652**	**1,131,609**	**1,131,609**	**0**	**2,046,066**	**2,046,066**	**0**	**0**	**0**	**0**	**0**	**0**

GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26				2026/27			2027/28			2028/29	2029/30
		Actual Costs £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Draft Capital Strategy £	Final Capital Strategy £	Variance £	Final Capital Strategy £	Final Capital Strategy £
	Technology												
KS268	Infrastructure Investment	63,479	0	0	0	0	0	0	0	0	0	0	0
KS320	Telephony Hardware Refresh 2425	0	0	0	0	75,638	75,638	0	0	0	0	0	0
KS322	Hardware Replacment Program	0	175,225	175,225	0	0	0	0	0	0	0	0	0
KS324	SBC Idox Re-Tender, and Dell Memory (RAM) for Virtual desktop	0			0	31,860	31,860	0	0	0	0	0	0
Growth	Growth bids	0	0	0	0	31,020	31,020	0	78,960	78,960	0	78,960	0
	Total IT General	**63,479**	**175,225**	**175,225**	**0**	**138,518**	**138,518**	**0**	**0**	**0**	0	**0**	**0**
	Connected to Our Customer (CTOC)										0		
KS274	New CRM Technology	18,060	30,273	30,273	0	0	0	0	0	0	0	0	0
	Total CTOC	**18,060**	**30,273**	**30,273**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Total Technology	**81,539**	**205,498**	**205,498**	**0**	**138,518**	**138,518**	**0**	**78,960**	**78,960**	**0**	**78,960**	**0**
	Regeneration												
KE506	Public Sector Hub	7,335	14,035	14,035	0	796,399	796,399	0	0	0	0	0	0
	Lease buy outs	0	0	0	0	379,750	379,750	0	0	0	0	0	0
KE947	SG1 Joint Venture	7,864,197	7,910,632	7,910,632	0	0	0	0	0	0	0	0	0
KE541	Railway MSCP	(35,980)			0	0	0	0	0	0	0	0	0
KE566	Stevenage Sports & Leisure Club (not TF Funded element)	0		1,132,856	1,132,856	7,830,719	7,277,863	(552,856)	24,713,593	24,133,593	(580,000)	2,434,295	0
KE251	Parkplace - works ahead of Indoor Market relocation (Boston House)	1,101,104	1,244,000	1,244,000	0	0	0	0	0	0	0	0	0
	Towns Fund:	0	0	0		0	0	0			0		
KE538	Towns Fund	34,110	(113,817)	(113,817)	0	(88,390)	(88,390)	0	0	0	0	0	0
KE560	Stevenage Enterprise Centre	(41,320)	23,142	23,142	0	1,820,583	1,820,583	0	0	0	0	0	0
KE561	Gunnels Wood Road Infrastructure	979,177	979,177	979,177	0	0	0	0	0	0	0	0	0
KE563	Marshgate Biotech	47,638	22,393	22,393	0	149,892	149,892	0	0	0	0	0	0
KE564	Stevenage Innovation & Technology Centre (SITEC)	235,326	1,140,982	1,140,982	0	1,648,793	1,648,793	0	0	0	0	0	0
	Old Indoor Market space - reconfiguration	0	2,000,000	2,000,000	0	0	0						
KE565	New Towns Heritage Centre	0	0	0	0	1,979,820	1,979,820	0	0	0	0	0	0
KE566	Stevenage Sports & Leisure Club	1,861,347	3,813,169	2,680,313	(1,132,856)	4,890,661	5,443,517	552,856	0	580,000	580,000	0	0
KE567	Cycling & Pedestrian Connectivity	885,975	1,500,000	1,500,000	0	502,304	502,304	0	0	0	0	0	0
KE568	Diversification of Retail & Garden Square	1,403,407	723,282	723,282	0	1,102,146	1,102,146	0	0	0	0	0	0
KE568	Diversification of Retail & Garden Square (Boston House)		840,392	840,392	0	201,844	201,844	0	0	0	0	0	0
Various	**Towns Fund**	**5,405,659**	**10,928,721**	**9,795,865**	**(1,132,856)**	**12,207,653**	**12,760,508**	**552,856**	**0**	**580,000**	**580,000**	**0**	**0**
	Total Regeneration	**14,342,314**	**20,097,388**	**20,097,388**	**0**	**21,214,521**	**21,214,520**	**(0)**	**24,713,593**	**24,713,593**	**0**	**2,434,295**	**0**

GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26				2026/27			2027/28			2028/29	2029/30
		Actual Costs	Draft Capital Strategy	Final Capital Strategy	Variance	Draft Capital Strategy	Final Capital Strategy	Variance	Draft Capital Strategy	Final Capital Strategy	Variance	Final Capital Strategy	Final Capital Strategy
		£	£	£	£	£	£	£	£	£	£	£	£
	Planning & Regulation												
KC244	Community Climate Change Fund	13,938	109,375	109,375	0	97,500	97,500	0	0	0	0	0	0
Growth	Phase 1 CIL (CIL, BNG)						225,000	225,000					
KC916	Street Scene UKSPF	10,169	68,645	68,645	0	0	0	0	0	0	0	0	0
KC917	St Georges MSCP	30,642	31,000	31,000	0	0	0	0	0	0	0	0	0
KE504	Station Ramp	775				0	0	0	0	0	0	0	0
KE558	MSCP resurface worn stairwell floor	424	283	283	0	0	0	0	0	0	0	0	0
KR172	MSCP fire door replacement	141	141	141	0	0	0	0	0	0	0	0	0
KE119	Phase 4 ENPR - Forum (Off Street Car Parks)	70,538	0	0	0	0	0	0	0	0	0	0	0
KE120	Park Place Remedials	2,618	54,644	54,644	0	0	0	0	0	0	0	0	0
KE201	Hard standings	5,313	16,444	16,444	0	0	0	0	0	0	0	0	0
KE217	Parking Restrictions	36,436	20,000	20,000	0	0	0	0	0	0	0	0	0
KE531	Workplace Travel Plan	71,825	63,563	63,563	0	0	0	0	0	0	0	0	0
KC918	MSCP Lift Reinstatement	5,549	200,000	200,000	0	0	0	0	0	0	0	0	0
KC919	Car Parks Resurfacing	52,276	140,000	140,000	0	0	0	0	0	0	0	0	0
KC920	Car Parks - Lighting Phased Replacement (2 years)	9,800	40,000	40,000	0	0	0	0	0	0	0	0	0
KC918	MSCP Painting (westgate and st george's)	0	40,000	40,000	0	0	0	0	0	0	0	0	0
KC918	MSCP Fire Alarm Upgrade (st george's)	0	25,000	25,000	0	0	0	0	0	0	0		0
Growth	Growth bids	0	0	0	0	235,000	235,000	0	55,000	55,000	0	45,000	0
	Total Planning & Regulation	**310,445**	**809,095**	**809,095**	**0**	**332,500**	**557,500**	**225,000**	**55,000**	**55,000**	**0**	**45,000**	**0**
KR911	**Deferred Works Reserve**	0	149,073	149,073	0	**400,000**	400,000	**0**	**250,000**	**250,000**	**0**	**0**	**0**